



MONACO  
HYDROGEN  
FORUM

# Powering the Renewable Fuels Economy



Nov. 30 – Dec. 1, 2026, Monaco

# MONACO HYDROGEN FORUM

Nov. 30 - Dec 1, 2026

The Monaco Hydrogen Forum 2026 will convene global leaders across industry, finance, policy, defense, mobility, maritime, aviation, and infrastructure to accelerate the transition from ambition to large-scale deployment of hydrogen and its derivatives—including ammonia, e-methanol, synthetic fuels, SAF and e-SAF.

Building on the success of previous editions, the fifth Forum's theme **POWERING THE RENEWABLE FUELS ECONOMY** will move beyond a hydrogen-only narrative to reflect the reality of an integrated renewable fuels ecosystem. As governments refine strategies and capital becomes more selective, the programme will place strong emphasis on execution, industrial scale, and bankability examining how hydrogen molecules are transformed into practical fuels that power ships, aircraft, trucks, industry, and resilient energy systems.

The 2026 edition will focus on where renewable fuels create the most immediate and durable value: energy security, heavy-duty and long-distance transport, maritime and aviation decarbonization, industrial competitiveness, and strategic infrastructure. Sessions will highlight lessons from early deployments, compare fuel pathways and cost trajectories, and explore how producers, offtakers, regulators, and financiers can align to close the gap between supply commitments and real demand.

While structured around four core verticals (spanning geopolitics, infrastructure, mobility, and emerging high-impact applications) the Forum will reflect the full renewable fuels value chain, from production and certification to global trade, compliance, and end-use adoption. Particular attention will be given to defense resilience, digital infrastructure power demand, evolving IMO and EU regulations, and the growing role of hydrogen-derived fuels in the global energy transition.

# Program Day 1

## November 30, 2026

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| <b>Welcome Coffee</b>                                                                                                                                                                                                                                                                                                                                                                                                                             |  | <b>13:30 - 14:00</b>           |
| Hotel Hermitage - Foyer Eiffel                                                                                                                                                                                                                                                                                                                                                                                                                    |  |                                |
| <b>Keynote Session</b>                                                                                                                                                                                                                                                                                                                                                                                                                            |  | <b>14:00 - 14:05</b>           |
| <b>Opening Remarks</b>                                                                                                                                                                                                                                                                                                                                                                                                                            |  | Hotel Hermitage - Salon Eiffel |
| <b>Mr. John Rossant</b> , President, Monaco Hydrogen Alliance                                                                                                                                                                                                                                                                                                                                                                                     |  |                                |
| <b>Keynote Session</b>                                                                                                                                                                                                                                                                                                                                                                                                                            |  | <b>14:05 - 14:15</b>           |
| Official opening keynote address by <b>His Serene Highness Prince Albert II of Monaco</b>                                                                                                                                                                                                                                                                                                                                                         |  |                                |
| <b>State of Play Presentation</b>                                                                                                                                                                                                                                                                                                                                                                                                                 |  | <b>14:15 - 14:40</b>           |
| <b>Powered by Deloitte</b>                                                                                                                                                                                                                                                                                                                                                                                                                        |  | Hotel Hermitage - Salon Eiffel |
| <b>Opening Panel</b>                                                                                                                                                                                                                                                                                                                                                                                                                              |  | <b>14:40 - 15:40</b>           |
| <b>What does hydrogen's strategy refresh look like?</b>                                                                                                                                                                                                                                                                                                                                                                                           |  | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• Explore how targets, funding instruments, and deployment timelines are being adjusted to reflect cost trajectories, infrastructure bottlenecks, and real demand signals</li> <li>• Examine how policy is shifting from pool volume-based ambitions toward sector prioritization, measurable outcomes, and delivery mechanisms that ensure projects actually reach construction and operation.</li> </ul> |  |                                |
| <b>Paint My Vision</b>                                                                                                                                                                                                                                                                                                                                                                                                                            |  | <b>15:40 - 16:10</b>           |
| <b>Heavy-Duty Mobility: The Decisive Decade for Hydrogen Trucks</b>                                                                                                                                                                                                                                                                                                                                                                               |  | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• What differentiates projects that secure financing from those that stall covering risk allocation, offtake structures, pricing mechanisms, guarantees, and blended finance models?</li> <li>• Developers, lenders, and policymakers will discuss how to create investment-grade frameworks that reduce uncertainty across production, transport, and end-use.</li> </ul>                                 |  |                                |
| <b>Finalists Pitches</b>                                                                                                                                                                                                                                                                                                                                                                                                                          |  | <b>16:10 - 16:40</b>           |
| <b>Monaco Prize for Innovation in Renewable Hydrogen and Transportation</b>                                                                                                                                                                                                                                                                                                                                                                       |  | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• The finalist contestants of the Monaco Prize pitch their solutions to the jury and audience of the Monaco Hydrogen Forum.</li> </ul>                                                                                                                                                                                                                                                                     |  |                                |
| <b>Coffee &amp; Networking Break</b>                                                                                                                                                                                                                                                                                                                                                                                                              |  | <b>16:40 - 17:00</b>           |
| Hotel Hermitage - Foyer Eiffel                                                                                                                                                                                                                                                                                                                                                                                                                    |  |                                |

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| <b>Paint My Vision</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>17:00 - 17:30</b>           |
| <b>The Case for Liquid Hydrogen: From Energy Carrier to Maritime Mobility</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>Examine the role of liquid hydrogen as a strategic energy carrier for long-distance transport, large-scale storage, and international hydrogen trade.</li> <li>Explore recent advances in liquefaction technologies, storage systems, bunkering infrastructure, and vessel design that are enabling the emergence of a liquid hydrogen maritime ecosystem.</li> <li>Assess the opportunities and challenges associated with deploying liquid hydrogen in shipping, including efficiency, safety, economics, regulatory frameworks, and port readiness.</li> </ul> |                                |

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| <b>Paint My Vision</b>                                                                                                                                                                                                                                                                                                                                                                                        | <b>17:30 - 18:10</b>           |
| <b>From Vision to Value: Delivering Bankable Hydrogen Projects</b>                                                                                                                                                                                                                                                                                                                                            | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>What differentiates projects that secure financing from those that stall covering risk allocation, offtake structures, pricing mechanisms, guarantees, and blended finance models?</li> <li>Developers, lenders, and policymakers will discuss how to create investment-grade frameworks that reduce uncertainty across production, transport, and end-use.</li> </ul> |                                |

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| <b>Panel Conversation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | <b>18:10 - 18:40</b>           |
| <b>Energy Security and Strategic Autonomy: Building Resilient Fuel Supply Chains</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>As governments seek to strengthen energy security and reduce dependence on imported fossil fuels, how can renewable hydrogen and its derivatives contribute to greater energy sovereignty?</li> <li>Explore how renewable fuels can support more resilient energy systems by diversifying supply chains, strengthening critical infrastructure, and reducing exposure to geopolitical and market disruptions.</li> <li>What role can domestic production, international partnerships, strategic infrastructure, and industrial policy play in building secure, competitive, and sustainable energy ecosystems for the decades ahead?</li> </ul> |                                |

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| <b>Finalists Pitches</b>                                                                                                                                                    | <b>18:40 - 19:00</b>           |
| <b>Monaco Prize for Innovation in Renewable Hydrogen and Transportation</b>                                                                                                 | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>The finalist contestants of the Monaco Prize pitch their solutions to the jury and audience of the Monaco Hydrogen Forum.</li> </ul> |                                |

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| <b>Cocktail Welcome Reception</b>    | <b>19:00 - 20:00</b> |
| Hotel Hermitage - Salle Belle Époque |                      |

## Program Day 2

### December 1, 2026

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| <b>Welcome Coffee</b><br>Hotel Hermitage - Foyer Eiffel                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |  | <b>8:45 – 9:15</b>             |
| <b>Housekeeping Remarks</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                       |  | <b>09:15 – 09:20</b>           |
| <b>Welcome Back</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |  | Hotel Hermitage - Salon Eiffel |
| <b>Opening Panel</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |  | <b>09:20 – 09:50</b>           |
| <b>Hydrogen for Professional Equipment: Powering Construction, Mining and Off-Grid Operations</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |  | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>From construction sites and mining operations to critical infrastructure and remote industrial facilities, hydrogen is emerging as a practical alternative to diesel generators and conventional off-grid power.</li> <li>Explore how hydrogen-powered generators, hybrid energy systems and energy-as-a-service models are delivering reliable, low-emission power in demanding environments while supporting operational productivity, energy resilience and the transition to cleaner industrial operations.</li> </ul> |  |                                |
| <b>Panel Conversation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  | <b>09:50 – 10:30</b>           |
| <b>Hydrogen-Powered Flight: Aircraft Technology and the Path to Commercial Deployment</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |  | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>Aircraft manufacturers will look into multiple technological pathways, from sustainable aviation fuels to synthetic fuels and liquid hydrogen propulsion, to decarbonize the aviation sector.</li> <li>OEMs, engine developers, and industry leaders will assess technology readiness, certification timelines, fleet transition strategies, and the economic trade-offs shaping investment decisions.</li> </ul>                                                                                                          |  |                                |
| <b>Keynote Speaker</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  | <b>10:30 – 10:40</b>           |
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| <b>Coffee &amp; Networking Break</b><br>Hotel Hermitage - Foyer Eiffel                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  | <b>10:40 – 11:00</b>           |
| <b>Paint My Vision</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  | <b>11:00 – 11:40</b>           |
| <b>Infrastructure at Scale: Pipelines, Storage and Port Ecosystems</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |  | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>Visualize the development of hydrogen corridors, import/export terminals and integrated port ecosystems, with a particular focus on the strategic role of underground hydrogen storage in ensuring seasonal balancing, supply security and market stability.</li> <li>Policymakers, infrastructure developers and investors will discuss regulatory alignment, ownership models and the capital frameworks needed to build backbone infrastructure at scale.</li> </ul>                                                    |  |                                |

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| <b>Panel Conversation</b> | <b>12:10 - 12:40</b>           |
| <b>Member Spotlight</b>   | Hotel Hermitage - Salon Eiffel |
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| <b>Panel Conversation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>12:10 - 12:40</b>           |
| <b>From Motorsport Innovation to Road-Ready Technologies</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• How can hydrogen-powered racing (through fuel cells or hydrogen combustion) serve as a high-performance testbed for storage, safety, refueling, and system durability?</li> <li>• Connect lessons from racing environments to commercial vehicle development, public perception, and the role of sport in accelerating technology acceptance</li> <li>• Explore the role of e-fuels as a complementary pathway for decarbonization, particularly in enabling historic and legacy racing cars to continue competing while significantly reducing their carbon footprint.</li> </ul> |                                |

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| <b>Lunch Break</b>                   | <b>12:40 – 14:00</b> |
| Hotel Hermitage - Salle Belle Époque |                      |

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| <b>Panel Conversation</b>                                                                                                                                                                                                                                                                                                                                                                                       | <b>14:00 – 14:30</b>           |
| <b>Venture Capital: Backing the Next Generation of Renewable Fuels Leaders</b>                                                                                                                                                                                                                                                                                                                                  | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• VCs, private equity funds, strategic investors, and founders to examine where capital is flowing across hydrogen, ammonia, e-methanol, SAF and enabling technologies.</li> <li>• Dig into valuation trends, technology risk, capital intensity, and exit pathways and learn how investors are prioritizing in today's more disciplined funding environment.</li> </ul> |                                |

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| <b>Panel Conversation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | <b>14:30 – 15:00</b>           |
| <b>Shipping in a New Energy Era: Hydrogen e-Fuels and the Geopolitics of Maritime Transport</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• Dive into the latest challenges created by geopolitical tensions and how they could accelerate the adoption of locally produced, zero-emission maritime fuels (e.g. hydrogen, ammonia, synthetic methanol, and e-diesel) as energy security measures.</li> <li>• This session will highlight how geopolitical crises can catalyze technological innovation, new logistics chains, and the rise of hydrogen valleys for maritime transport.</li> </ul> <p><b>Francesco Bellusci</b>, Managing Director, Scorpio, Monaco<br/> <b>Ulf Jakob Flø Aarsnes</b>, Senior Researcher, NORCE, Norway<br/> <b>Elena Talalasova</b>, Senior Project Manager, Global Maritime Forum</p> <p>Conversation Lead:</p> |                                |

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| <b>Panel Conversation</b>                                                              | <b>15:00 - 15:40</b>           |
| <b>Building Renewable Fuel Hubs: From Pilot Projects to Global Production Clusters</b> | Hotel Hermitage - Salon Eiffel |

- As countries race to secure their position in the renewable fuels economy, what does it take to move from isolated demonstration projects to integrated industrial hubs producing hydrogen, ammonia, e-methanol, SAF and other renewable fuels at scale?
- How can industrial clusters combine renewable power, infrastructure, logistics, financing and demand to become globally competitive production centers?

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| <b>Panel Conversation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                      | <b>15:40 – 16:15</b>           |
| <b>Global Trade and Maritime Shipping: Unlocking the Potential of Hydrogen Derivatives</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• Look into technology readiness, logistics, port infrastructure, certification schemes, and the evolving economics of ammonia, e-methanol, and synthetics fuels.</li> <li>• Review how derivative markets could reshape global energy flows and create industrial clusters.</li> <li>• Assess hydrogen's derivatives role and recent developments as sustainable fuels in the maritime sector with an in-depth focus on a case study approach.</li> <li>• The production of green ammonia, safe handling and storage practices, and the technical adjustments required for integration into marine engines.</li> </ul> |                                |

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| <b>Panel Conversation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | <b>16:15 – 16:45</b>           |
| <b>Clean Fuels or Greenwashing? Certification as the Foundation for Renewable Fuel Markets</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• As renewable hydrogen and its derivatives move from pilot projects to global markets, robust certification is becoming essential to build trust, secure investment and enable international trade. Under evolving regulatory frameworks (including RFNBO criteria, guarantees of origin and emerging certification schemes) producers, developers and fuel suppliers must demonstrate the environmental integrity of their products.</li> <li>• How can certification reduce project risk, facilitate financing, support cross-border trade, and create transparent, internationally accepted markets for hydrogen, ammonia, e-methanol, SAF and other renewable fuels?</li> </ul> |                                |

**Coffee & Networking Break**  
Hotel Hermitage - Foyer Eiffel

**16:45 – 17:00**

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| <b>Panel Conversation</b>                                                                                                                                                                                                                                                                                                                                                                                         | <b>17:00 – 17:30</b>           |
| <b>The Case of Spanish Ports</b>                                                                                                                                                                                                                                                                                                                                                                                  | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• Dive into the case of the Spanish ports ecosystem with its latest updates, challenges and progress.</li> <li>• How are Spanish ports becoming hubs for large-scale import terminals and hydrogen distribution networks?</li> <li>• How can governments convert clean energy ambitions into investable ecosystems for competitive clean fuel export corridors?</li> </ul> |                                |

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| <b>Presentation</b>                                             | <b>17:30 – 17:40</b>           |
| <b>Presentation from The International University of Monaco</b> | Hotel Hermitage - Salon Eiffel |
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| <b>Fireside Chat</b>                                                                                                                                                                                                                       | <b>17:40 - 18:10</b>           |
| <b>Natural Hydrogen: From Exploration to a New Energy Frontier</b>                                                                                                                                                                         | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• How is natural occurring hydrogen emerging as a potential disruptive new source of low-carbon energy?</li> <li>• Can natural hydrogen become a competitive and scalable supply option?</li> </ul> |                                |

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| <b>Panel Conversation</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | <b>18:10 - 18:40</b>           |
| <b>Beyond the Fuel Tank: SOFCs, Efficiency and the Future of Ship</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• As shipping transitions towards expensive and scarce renewable fuels, maximizing the value of every molecule becomes as important as securing fuel supply itself. This session will explore how SOFC technologies, onboard fuel processing, waste heat recovery and next-generation vessel design can dramatically improve efficiency and reduce fuel consumption.</li> <li>• How will ammonia cracking, methanol reforming and fuel cell technologies reshape propulsion architectures?</li> <li>• What role will shipyards, operators and technology providers play in designing vessels optimized for the renewable fuels era?</li> </ul> |                                |

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| <b>Closing Ceremony</b>                                                                              | <b>18:40 - 19:00</b>           |
| <b>Awards Ceremony for the Monaco Prize for Innovation in Renewable Hydrogen and Transportation</b>  | Hotel Hermitage - Salon Eiffel |
| <ul style="list-style-type: none"> <li>• The winners of the Monaco Prize will be awarded.</li> </ul> |                                |

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| <b>Gala Dinner</b>                                            | <b>20:30</b> |
| <b>Hotel de Paris</b>                                         |              |
| Gala Dinner for the participants of the Monaco Hydrogen Forum |              |